

Branch Chair's Annual Report 2022

Tēnā koutou katoa. On behalf of the Institute of Directors Canterbury Branch committee, it is my privilege to report on the 2022 year, my first year as chair of our branch.

Let's start our review by jumping into a time machine and heading back to the start of the year.

Once you arrive, when you turn on Radio New Zealand news, you will discover that two out of every three articles are focused on COVID. The direct impact of the Omicron variant certainly effected our activities too.

However, as we progressed through 2022, the variety of news topics did increase. Unfortunately this often reflected the indirect longer term impacts of COVID, in addition to wider volatility, geopolitical uncertainty and financial challenges that continued to escalate.

I've got no doubt that our local members faced great complexity and cumulative challenges across their many organisations during the year. Supporting members to provide good governance and face their challenges and opportunities has been front-of-mind for the Canterbury Branch committee during the year.

Institute of Directors

The Institute of Directors is *the* professional body for directors. It is at the heart of New Zealand's governance community. We support and enable directors to add value to their organisations and wider communities, and prepare them to positively transform the future.

The IoD in New Zealand began over 40 years ago as a division of the Institute of Directors in the UK. In 1989, the Institute of Directors in New Zealand (Inc) adopted its own constitution and became a separate legal entity. Today, we have more than 10,500 members connected through our regional branch network and national office.

Following the review of the IoD Rules over recent years, the governance of the IoD's commercial arm has now been transitioned to an appointed Board who have the responsibility to appoint the CEO and monitor the IoD's affairs.

I'm honoured to represent the Canterbury Branch, alongside other regional representatives from our eight branches, on the IoD's National Council. The Council remains the guardian of the IoD - keeping members' interests at the centre of all that we do.

Nationally the IoD continues grow in both its capability and the breadth of offerings provided. In addition to established initiatives such as the Future Directors board internship programme and the Mentoring for Diversity programme, we introduced the Tuakana Teina Chair Mentoring programme in collaboration with Community Governance Aotearoa. The IoD now also hosts Chapter Zero in Aotearoa - a global network of board directors committed to taking action on climate change.

Canterbury Branch Committee

Branch committees carry the responsibility of connecting the IoD to the interests of local members - providing opportunities for members to participate in governance related activities, facilitating local excellence in governance and education, and providing a network for local support. This is not a responsibility that we take lightly and we ask that you contribute to our accountability by sharing your feedback on what we are doing well, and especially any opportunities for improvement.

Although the IoD is itself a governance-focused organisation, the role of our Branch Committee volunteers is very much a hands-on one, supporting our experienced Branch Manager Sharynn Johnson.

We are fortunate to have such an accomplished Branch Committee team. Firstly, I give my heartfelt thanks to some of our established members - Jane Cartwright, John Ruge, Hannah Doney, Mark Rogers, Mike Killick and Richard Hegan - who provided both stability and insight during the year. We welcomed new committee members Anna Bolland, Daryn Govender and Rex Williams in 2022. In a short time they have already made a substantial positive impact.

I also acknowledge former committee member Nick Carter, who stepped down at the previous AGM. Over many years Nick made a major contribution to our committee business and events programme.

A special thanks to Geordie Hooft, who retired as branch chair at the last AGM after four years of dedicated service in this role. Geordie remains an active contributor to the committee, and has continued to host a number of our events with his usual *zwier* (Dutch for verve/panache).

Branch Manager Sharynn Johnson is an invaluable support to us all, arranging and attending our many events, as well as managing membership, awards, sponsors and liaison with our national office. Her unwavering dedication to the branch continues to earn our deep gratitude. Any contribution I make in the role of chair is greatly enabled and amplified through Sharynn's diligence and guidance.

Towards the end of 2022 Sharynn received a very well deserved promotion to the role of IoD Senior Branch Manager. This will enable her to share her insights and experience nationally, whilst continuing to oversee the Canterbury Branch. Sharynn's elevation has allowed our local branch team to grow. We have welcomed our first Branch Executive Kim Gerard, who will be supporting Sharynn and our events programme.

Our Approach

For several years the Canterbury Branch has sought to meet the diverse needs of our local members with a strategy based on a greater variety in our offerings.

For our in-person events, this means offering different event styles - from the roundtable discussions of Directors Deep Dives, to learning from governors that have "been there, done that" in Fireside Chats, or the speed mentoring approach for Build Your Governance Capability workshops. We also seek to offer events at different times of the day and different days of the week, in addition to a mixture of larger and smaller event formats.

For our awards programme, we have sought to increase the number of both Emerging Directors and First Steps in Governance awards to ensure that opportunities are created across our region including South Canterbury and the West Coast.

Catering for such different needs and interests is entirely reliant on the commitment of not just of our Branch Committee but also the mahi and generosity of local members and guests. They also volunteer their time to support our offerings through sharing their perspectives, engaging their networks, and mentoring others. The increased variety in engagement opportunities has also created scope for both different types of involvement and levels of commitment from these contributors.

Partners and Sponsors

Richard Hegan ably led our Partners and Sponsors subcommittee in 2022.

A sincere thanks to our principal branch sponsors: Duncan Cotterill, Nexia New Zealand, Pivot & Pace and University of Canterbury Business School. Your continued support throughout the year is greatly appreciated, and your level of engagement makes you true *partners*.

A substantial thanks also goes to the local staff of our national sponsorship partners ASB Bank, Kordia and Marsh Limited, and to our longstanding venue sponsor The George.

It is so much more than purely their financial support that we appreciate – it is their energy, interaction with the committee and members, their hosting of events, and their willingness to offer support and advice when needed.

Please consider supporting our partners and sponsors, their commitment to good governance is exemplary.

Peer Support

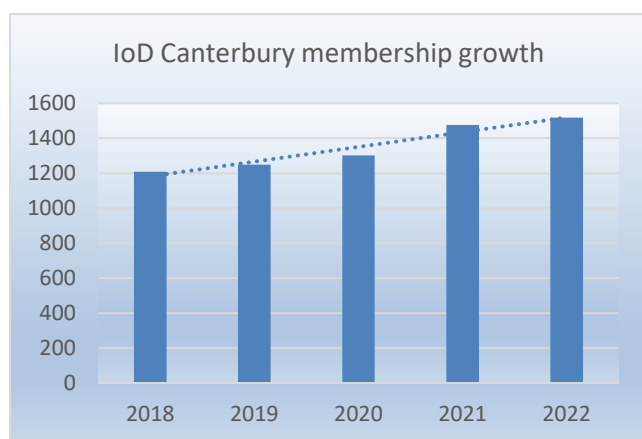
I am proud that through our events and activities many new connections are formed. This interaction regularly leads to members offering advice and support to each other on an informal basis.

Our branch also has a well-established Peer Support Service. My sincere thanks goes to IoD Chartered Fellows Jen Crawford and Peter Young for continuing to provide this support throughout 2022. This enables members to discuss professional or personal issues with a senior director on a completely confidential basis. I appreciate your contribution in supporting and guiding local directors with the inevitable personal and professional challenges they face.

Our Performance

The Canterbury Committee considers our branch’s performance using both activity and quality metrics, in the context of previous comparable periods in addition to current results from across the IoD branch network.

The total number of Canterbury Branch members increased slightly during the year, which met our growth target.

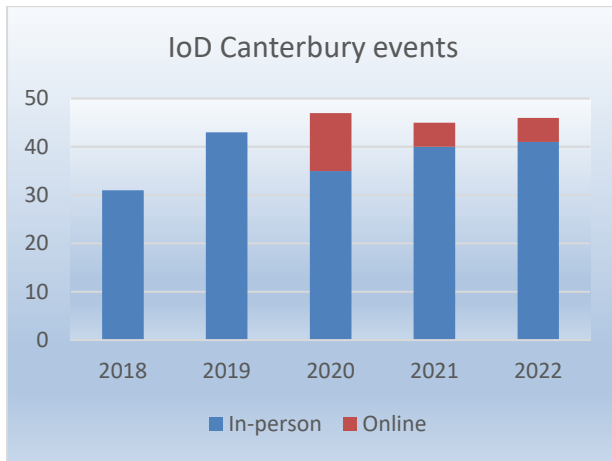


Number of Canterbury Branch members

In 2022, we continued to offer a large number of events of different styles including the IoD National AGM. I was able to attend many of these events and found them all engaging and insightful.

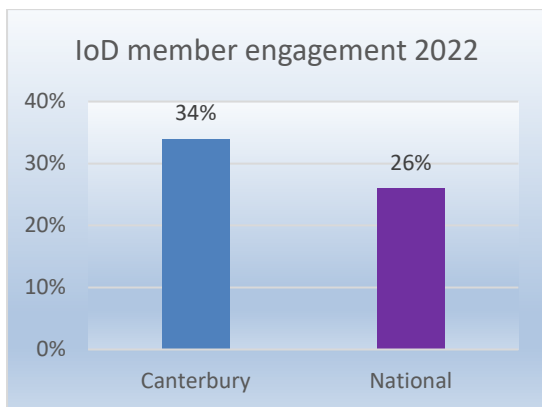
I was especially proud to host Tā Tipene O'Regan at a Fellows Dinner in July. This celebrated both his New Zealander of the Year award and his elevation to the highest level of recognition under the New Zealand Order of Merit. Those who have spent time with Tā Tipene will know that he is very generous with his perspectives and he maintains an acute sense of humour.

Despite the COVID disruption for much of 2022, we were able to hold a similarly high number of events as were held during the previous years.



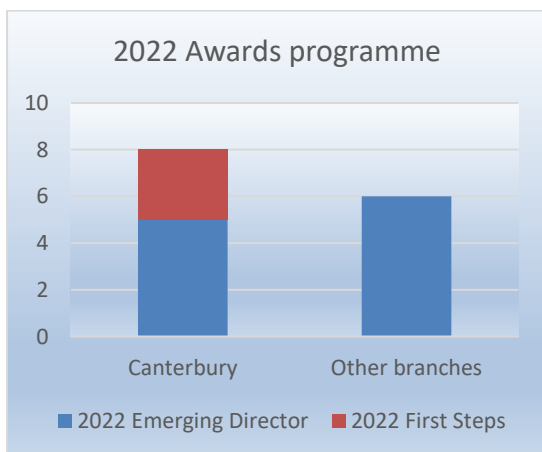
Canterbury Branch events

A particular performance focus is our members' attendance at the events we offer. We were grateful for our members' support for our events, which resulted in a higher engagement level than the national average. Our portfolio of smaller group style events also allowed us to continue to provide in-person events earlier in 2022 when COVID restrictions were in place.



Member attendance of at least one IoD event in 2022

This year the Canterbury Branch offered substantially more awards than other individual branches, over half of the total awards offered nationally.



Number of awards offered in Canterbury and the total for all other branches

Our awards subcommittee was led by Hannah Doney. Her vision and unwavering commitment were essential to our delivery of so many award opportunities in 2022.

We were very proud of the high calibre of applications for both of the two sought after Awards – each with intern placements, governance training and mentoring as part of the award package. Congratulations to our worthy 2022 Emerging Director Award and First Steps in Governance Award winners.

Also a special thank you to our host boards and mentors for investing in the future of good governance by supporting these intern opportunities for the directors of the future.

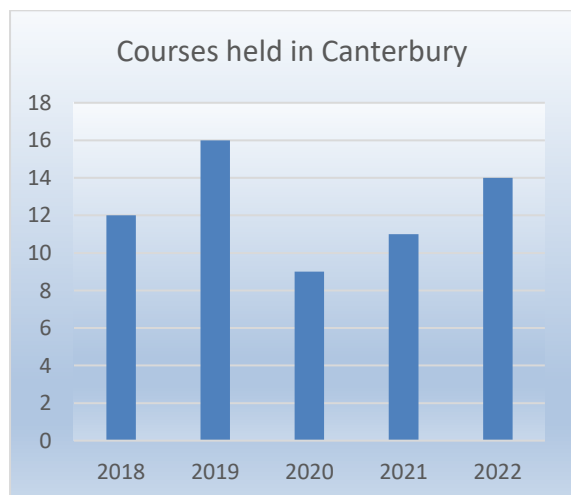
Emerging Director Award:

Recipient	Host board	Mentor
Jane Fowles	Ashburton Contracting	Graham Kennedy
Leandra Fitzgibbon	EA Networks	Andy MacFarlane
Mariann Matai	The Christchurch Foundation	Rod Carr
Emma Hodgkin	Canterbury Scientific	Sue McCormack
Aaron Smith	Mainpower	Ben Kepes

First Steps in Governance Award:

Recipient	Host board	Mentor
Daryn Govender	Laura Fergusson Brain Injury Trust	Albert Brantley
Sabine Parry	Comcare	Mark Todd
Shannon Wright	Bone Marrow Cancer Trust	Mark Jordan

Director development is a critical part of our support of good governance. We were pleased that after a reduction during 2020, we have been able to make an increasing number of courses available to local members. In 2022 these included the outstanding residential Company Directors’ Course.



Number of Canterbury courses

Finally, an objective for those who are serious about practising governance is to become a Chartered member. The Chartered designation offers stakeholders an assurance that directors have met professional standards of knowledge and skill that supports them to carry out their duties as a director. Their knowledge, background, character and experience make them role models for other members, their organisations and the community as a whole.

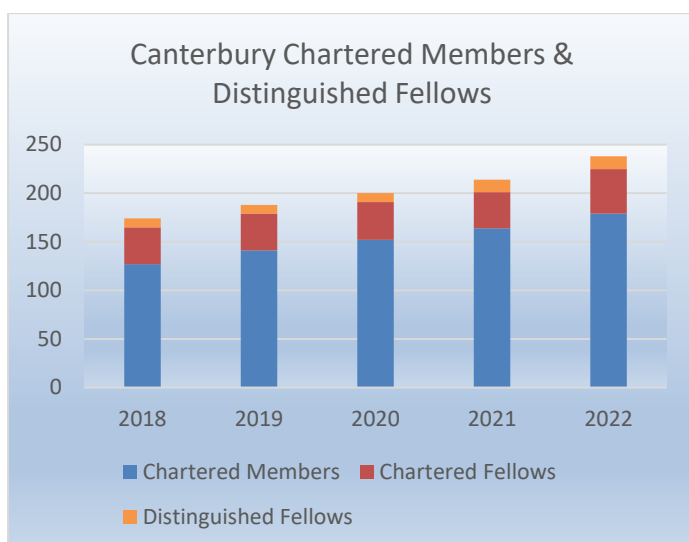
Congratulations to those members who were promoted during the year. One of the most satisfying jobs as branch chair is to present Chartered certificates to those individuals who have made the investment in terms of time, and money, to demonstrate their commitment to leading excellence in the profession.

It was a special privilege to acknowledge our newest Distinguished Fellow, the Honourable David Caygill.

But it was also with great sadness that we noted the passing of Sir Allan Wright KBE in late November. Sir Allan had a distinguished career as a farmer, business leader and director, and was an IoD member for 36 years.

Membership promotions

Hon David Caygill	Distinguished Fellow
Albert Brantley	Chartered Fellow
Catherine Drayton	Chartered Fellow
James Gough	Chartered Fellow
Jen Crawford	Chartered Fellow
John Barr	Chartered Fellow
Paul Munro	Chartered Fellow
Rod Carr	Chartered Fellow
Stephen Lewis	Chartered Fellow
Stuart Leck	Chartered Fellow
Cathryn Lancaster	Chartered Member
Claire Mckay	Chartered Member
Craig Palmer	Chartered Member
David Ferguson	Chartered Member
Fiona Gurevin	Chartered Member
Glenn Livingstone	Chartered Member
Janine Holland	Chartered Member
Jared Johnston	Chartered Member
Lawrie Saegers	Chartered Member
Leonie Rae	Chartered Member
Mariann Matai	Chartered Member
Morgan Walker	Chartered Member
Paul Rogers	Chartered Member
Raphael Lee	Chartered Member
Ruth Keating	Chartered Member
Sarah Hillier	Chartered Member
Shannon Marshall	Chartered Member
Stephen Guerin	Chartered Member
Toby Selman	Chartered Member
Tracy Taylor	Chartered Member
Vanessa Doig	Chartered Member
Warren Poh	Chartered Member



Number of Canterbury Branch Chartered Members, Chartered Fellows and Distinguished Fellows

Looking ahead

I am pleased to share that the Branch Committee has set a number of important priorities for the year ahead, these include:

- Delivering several world-class ‘showcase’ style events that will tackle big topics and create broader networking opportunities
- Continuing to improve the value and effectiveness of our awards programme
- Challenging our offerings to be more inclusive and supporting members to build their cultural competency

He rangi tā matawhāiti, he rangi tā matawhānui

A person with narrow vision has a restricted horizon; a person with wide vision has plentiful opportunities

On behalf of the committee of the Canterbury Branch of the Institute of Directors, I thank all those who have supported us during 2022. Our committee has a *wide vision* and we will continue to do all that we can to create opportunities for our members in the year ahead.

Lloyd Mander

Canterbury Branch Chair

20 February 2023

The IoD Canterbury Branch is proudly sponsored by