

07:30 AM	Registration opens L1 Rongomātāne Foyer
09:00 AM	Conference opens L2 Tāwhirimātea Plenary Hall Kura Moeahu QSO MinstD Dr Alishia Rangiwhakawaitau Moeahu MNZM MinstD Miriama Kamo MC Trish Oakley CFInstD
09:15 AM	Governance in action: Reflections from Wellington with HW Hon Andrew Little L2 Tāwhirimātea Plenary Hall
09:35 AM	Geopolitics and governance: Navigating an uncertain world with Dr Charles Edel L2 Tāwhirimātea Plenary Hall
	DENTONS
10:20 AM	AI and the boardroom: Governing through rapid technological change with Shelly Palmer (live via satellite) L2 Tāwhirimātea Plenary Hall
11:05 AM	Morning Break L1 Rongomātāne Foyer & L2 Tāwhirimātea Foyer
11:30 AM	The future-ready board: Lessons from Asia with Shai Ganu FSID and Tim McCreedy MInstD L2 Tāwhirimātea Plenary Hall
	 Asia New Zealand Foundation Te Whaitau Tūhono
12:15 PM	Fast Fact: Investing in the unknown - Health research and the Malaghan Institute with David Downs CMInstD L2 Tāwhirimātea Plenary Hall
12:30 PM	Preventing sexual harassment: The board's role with Dr Anna Cody GAICD and Sheridan Broadbent CFInstD L2 Tāwhirimātea Plenary Hall
01:20 PM	Lunch L1 Rongomātāne Foyer

Breakout 1: Governing family - a Te Ao Māori lens

02:20 PM L1 Rongomātāne Rooms A+B
Jymal Morgan MInstD | Kiriwaitangi Rei-Russell MInstD |
Ngahihi-O-te-ra Bidois MInstD | Sir Mark Solomon |
Renee Smith-Apanui MInstD

Breakout 2: When is it time to go? Managing poor board performance

02:20 PM L1 Rongomātāne Room C
Tony Carter CFInstD, CNZM | Richard Westlake CFInstD | Pania Gray
CMInstD, JP | Dr Helen Anderson QSO, CFInstD

Breakout 3: The big board meeting - Where ethics, culture and technology collide

02:20 PM L2 Tāwhirimātea Plenary Hall
Kirsten KP Patterson MNZM, CMInstD

Afternoon Break

03:15 PM L1 Rongomātāne Foyer & L2 Tāwhirimātea Foyer

Fast Fact: Health and safety law changes - what directors need to know with Francois Barton

03:40 PM L2 Tāwhirimātea Plenary Hall

Governing for growth: Reflections from Steven Joyce

03:55 PM L2 Tāwhirimātea Plenary Hall

Round up of day one

04:45 PM L2 Tāwhirimātea Plenary Hall

End of day one

05:00 PM

Exclusive Chartered Members Session: Governing in the age of emerging threats with Andrew Hampton MInstD and Andrew Clark

06:00 PM L1 Rongomātāne Rooms A+B

Pre-dinner canapés and networking

06:00 PM L2 Tāwhirimātea Foyer

Conference dinner: An evening of connection with Paddy Gower

07:00 PM L2 Tāwhirimātea Plenary Hall

07:30 AM	Breakfast L1 Rongomātāne Foyer & L2 Tāwhirimātea Foyer	
08.00 AM	Power Breakfast 1: Leading with purpose - Governance for not-for-profit chairs L1 Rongomātāne Rooms A+B Caren Rangi ONZM CFinSD Grant Cleland ONZM, MInstD Jo Goodhew CMinSD Sam Fellows CFinSD	
08.00 AM	Power Breakfast 2: Ask a chair - The difference between good and great boards L2 Tāwhirimātea Plenary Hall Scott St John CFinSD James Miller ONZM, CFinSD Ross Buckley CFinSD Tania Te Rangingangana Simpson DLJ, CT, ONZM, CFinSD	
08.00 AM	Power Breakfast 3 : Building for resilience - The infrastructure board's challenge L1 Rongomātāne Room C Raveen Jaduram CMinSD Cassandra Crowley MInstD Brent Goldsack Judene Edgar MNZM CMinSD	
09:15 AM	Welcome to day two L2 Tāwhirimātea Plenary Hall	
09:30 AM	Global Trends: Governing for growth in an uncertain world with Chris Bradley L2 Tāwhirimātea Plenary Hall	
10:15 AM	Fast Fact: The inclusive board - Disability perspectives that strengthen governance with Paula Tesoriero PLY, MNZM L2 Tāwhirimātea Plenary Hall	
10:30 AM	Before the crisis: What boards need to see sooner with Erika Eliasson-Norris L2 Tāwhirimātea Plenary Hall	
11:10 AM	Morning Break L1 Rongomātāne Foyer & L2 Tāwhirimātea Foyer	

Breakout 1: From director to chair - Practical lessons for your first chair role

11:40 AM

L1 Rongomātāne Rooms A+B

Antony Vriens CFInstD | Jackie Lloyd CFInstD | Jessie Waite MInstD | Te Aorangi Murphy-Fell CMinSD | Dr. Sina Cotter-Tait CMInstD

Breakout 2: The invisible board - Governance that helps start-ups grow

11:40 AM

L1 Rongomātāne Room C

Rachel Tualelei CNZM, MInstD | Bridget Unsworth MInstD | Phil Veal MInstD | Serge van Dam | Tracey Bridges MInstD

Breakout 3: Governing for vulnerable customers - Lessons from governance failures

11:40 AM

L2 Tāwhirimātea Plenary Hall

Michelle Urquhart MInstD | Jonathan Mason CFInstD | Murray Harrington FCA, CFInstD | Vena Crawley MInstD | Shirley McLeod CMInstD

Lunch

12:40 PM

L1 Rongomātāne Foyer

Fast Fact: Modern Slavery - The board's responsibility with Matt Prichard FCA, CMInstD

01:30 PM

L2 Tāwhirimātea Plenary Hall



Fast How do we REALLY govern digital transformation?

01:45 PM

L2 Tāwhirimātea Plenary Hall

Anna Curzon MInstD | Vic Crone MInstD | David Walsh B.CA, FCA | Ben Kepes CFInstD



Closing address

02:45 PM

L2 Tāwhirimātea Plenary Hall

Closing karakia

02:55 PM

L2 Tāwhirimātea Plenary Hall

Kura Moeahu QSO, MInstD | Dr Alishia Rangiwhakawaitau Moeahu MNZM, MInstD

2026 Leadership Conference concludes

03:00 PM